REPUBLIC OF ZAMBIA

ANNUAL CONFIDENTIAL REPORT

	officers required to be rood								
	PART 1	TO BE FILLED I	N BY THE OFFICER						
1	Full Names		2. Ministry and Dept/ Bra						
3	(a)Marital status (b)Number of Children	4. Year of Birth	5. Date of First Appointment in Zambia	6.* Perm and pensionable *Probation *Agreement *Contract/Gratuity *Delete items not applicable					
7	Present post held		8 Date of appointment to the present post						
10	Salary scale of present post	11. Date increment due	12. Special qualifications	and dates obtained					
13. Details of any special courses of instructions taken during the year									
14. Government Examinations Passed and dates									
15. Government examinations to be passed									
16. T	ype of work most interested in	1							
17. S	ERVICE HISTORY(only cha	nges since last Annual	Confidential Report neede	d be given)					
Ministry		Post or Grade	From	to					
	·		Signature of Office	r					
Pers	onnel Division File No		Station						

PART II TO BE COMPLETED BY THE REPORTING OFFICER

A. Brief Statement of the work on which report relates	ch the officer ha	as been engag	ged during t	he period to	which th
D. A. CO. IV. (N.	45				
B. Assessment of Qualities (see Notes	on page 4)				
	0 !!	Y7 7	G 1		l n
	Outstanding	Very good	Good	Fair	Poor
Personality and force of Character					
Intelligence					
Judgement and Common Sense					
Reliability and Accuracy Interested in work					
Ability to express himself clearly in					
(a) writing					
(b) Orally					
Energy and Drive					
Adaptability					
Ability to lead others and supervise					
others					
Organizing and managerial ability					
Note: Across should be placed in the approp	oriate boy for ea	ch item. In th	ne case of 0	and 10 the v	worde 'n
plicable may be inserted)	oriate box for ea	ien nem. m u	ic case of j	and to the	vorus ii
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C. GENERAL REMARKS: (Which s	hould include re	eferences to r	rofessional	or technical	
knowledge of the officer)	nould include it	references to p	TOTESSIONAL	or technical	
,					
nta	Signatur-				
ite	Signature.				

PART III TO BE COMPLETED BY THE PERMANENT SECRETARY OR HEAD OF DEPARTMENT AS APPROPRIATE

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	case of professional and technical officers this Part should be completed by an officer who is ent on the professional or technical aspects of the officer's performance)
1.	General Comments:
2.	Suitability for promotion:
3.	Has the officer been informed of weak points? (If a copy of minutes notifying the officer of the faults has not already been sent to personnel Division it should be sent with this report)
4.	* I consider that the officer should receive the increment due to him and I have therefore taken no action to with hold it *I consider that the increment due to the officer should be withheld and I am asking action in accordance with the appropriate disciplinary regulation. *The officer is not due to receive an increment being already held in his salary scale, on the maximum point of his salary scale or receiving a superscale salary
	*Delete as appropriate See below
	Datesignature
	Post
	ACTION TO BE TAKEN WHEN INCREMENT CERTIFICATE IS NOT SIGNED
	1.Inform the officer in writing(copy sent to Personnel Division) that consideration be given to withholding the increment due to him set out the reasons why and tell that if the officer wishes to exculpate himself he must submit an exculpatory statement in writing within twenty one days
	2. On receipt of an exculpatory statement, (or after twenty one days, if no statement is received) decide whether the officers increment should be authorized after all or whether should be stopped
	3. If it is decided that the increment should be authorized, send a minute to the appropriate Salary section (Copies to Salaries Division, Ministry of Finance, Auditor General as follows
	having recently declined to sign an incremental certificate in respect of
5.	. If it is decided that the increment should be stopped, send a minute to the appropriate Salary section (Copies to Salaries Division, Ministry of Finance, Auditor General as follows In accordance with PSC Regulation 39 and 40 I have stopped the increment due to you on the
	I will consider authorizing you to resume incremental progress in
	In accordance with the same regulations, I now notify you that you may appeal against this punishment to the PSC in accordance with the procedures set out in PSC No 42